

North East LHIN Board Highlights

Meeting of May 16, 2018

The North East LHIN Board of Directors met in Timmins on May 16. While in Timmins the Board and senior leadership team toured the Timmins and District Hospital and enjoyed good discussion on advancing patient-focussed care in the area.



Ron Farrell –
Board Chair



Kim T. Morris -
Vice Board Chair



Denis Bérubé



John Febraro



Mark Palumbo



Anne Stewart



Betty Stone



Petra Wall



Cheryl St-Amour



Lorraine Dupuis

Report from the Chair R.M. (Ron) Farrell

In addition to ongoing meetings, Chair R.M. (Ron) Farrell also had several meetings with system partners. Notables were participating in the Collaborative Governance initiative with Health Science North (HSN) to address patient flow in the hospital, a Pan-LHIN initiative to develop standard Quality and Patient Services Committees, as well as meetings on the re-development of the LHIN's accountability agreement with the Ministry of Health and Long Term Care and the Executive Compensation Project.

The Board received an update on the third party validation of Health Science North's 2018-19 budget. A team has been appointed to undertake the validation which includes Kevin Empey, a highly regarded health care leader and BDO Canada LLP. The team reports directly to the NE LHIN CEO and will provide a report to the NE LHIN no later than June 30, 2018. The goal of the validation is to provide a thorough review of how HSN's budget may impact service delivery and capacity at the hospital and across the system.

Chair Farrell advised the members of work continuing to fill both Indigenous and Nipissing area positions on the Board. Later in the meeting, Board members appointed Board Director Petra Wall to sit on the NE LHIN's Local Aboriginal Health Committee (LACH) until such time as the Indigenous Board Director position is filled.

Report from Senior Leadership Team

The Board received updates on key files from NE LHIN senior leadership which focused on the **NE LHIN's 2018-19 Seven-Point Plan** and **concrete local priorities**, as outlined in the **NE LHIN's Priority Alignment Framework & Annual Business Plan**.

1. Capacity

- **Long-Term Care Homes – New LTC Bed Capacity** As a follow-up to the Call for Applications (process, the NE LHIN received 24 applications from across the region for approximately 1,600 new long-term care beds), applications were evaluated and ranked by an internal NE LHIN team and results were submitted to the Ministry. Ministry informed the NE LHIN on April 25, 2018 that six applications from the following operators were successful: Extendicare York (54 beds), Mauno Kaihla Koti (68 beds), Extendicare Van Daele (20 beds), Temiskaming Lodge (46 beds), Waters Edge (12 beds), and Weeneebayko Area Health Authority (32 beds). The great news is a combined total of 232 new LTC beds in the NE LHIN. The Ministry reported applications from Indigenous partners will be handled by a Tripartite Working Group as they move forward through the stages of approval.
- **Integration of French River Nurse Practitioner-Led Clinic with Sudbury East Community Health Centre:** The Ministry advised on their support of the integration of the French River Nurse Practitioner-Led Clinic with the Sudbury East Community Health Centre (CHC), and the transfer of the full funding allocation from the Clinic to the CHC. The implementation of the integration will take place over the next 12-18 months. It is great news for the residents of Sudbury East who will now have a coordinated array of primary care services for this geographic area.

2. Mental Health and Addictions

- **Expand Access to Structured Psychotherapy:** A meeting was held with the Canadian Mental Health Association (CMHA) Ontario regarding the provincial roll out of this initiative, including the Big White Wall, the Bounce back Program, and hospital-based individual and group based structured psychotherapy. Additionally, Council is starting a needs assessment to understand the current state.
- **Establish Referral Networks with Primary Care:** Working with the NE LHIN Primary Care Lead and Council to identify priority areas where work is required and where we can have the most impact.

3. Home and Community Care

- **Self-Directed Care: Family-Managed Care --** The Ministry has settled on this terminology for this program. Provincially, the Ministry is developing template agreements and deciding on a funding model. To date, approximately 20 potential participants have been identified in the North East, and this identification and determining suitability is still in the early stages.
- **Addressing Personal Support Capacity Challenges (System-wide)** The PSW shortage is impacting other health system partners, particularly Long-Term Care Homes. A North East LHIN PSW Capacity Task Force formed in April 2018 to look at broader system issues.

4. Primary Care

- **Dementia:** North East Specialized Geriatric Services hosted the second in-person meeting related to the development of the NE LHIN Dementia Strategy on March 28 and then met for a final in-person session May 9 in Sudbury to review the draft report.
- **Health Links:** The NE LHIN has approved a new approach to supporting the 7% of residents who are considered our most complex. These individuals have four or more chronic or high cost conditions, mental health and addictions issues, are palliative, frail elderly, or who have significant barriers to accessing the health care system due to the social determinants of health. The NE LHIN estimates that there are approximately 33,000 patients who could benefit from having a coordinated care plan.

5. Digital Health

- **NE LHIN eReferral Project Update** We are collaborating with the North East Joint Assessment Centre (NE JAC) team. A Privacy and Security Coordinator was recently hired, and early NE LHIN privacy engagement has taken place. Recruitment is underway for a second Change Management Specialist for the interim Central Intake function. A Digital Forms Working Group has been struck. Early adopter meetings with two Algoma Family Health Teams and Orthopedic Surgeons were held. Meetings in Hornepayne and Wawa are planned for mid- May.

6. French Language Health Services

- We received approval for the CHC in Timmins and staff are working on the development of next steps with respect to implementation.
- We have finalized internal French Language Services policies, and continue our work with health service providers on our plans for designation.

7. Indigenous Health

- A NE Outreach Virtual Psychiatry Coastal Service is being set up with Health Science North as the Lead. The goal is to have the first clinic by the end of May as the coast doesn't presently have psychiatry coverage.
- We had a very good meeting with the Local Aboriginal Health Committee (LAHC), the NE LHIN's advisory committee on Aboriginal health care, on May 9.

Pre-Capital Submissions

The NE LHIN Board endorsed the following pre-capital submissions. Next steps include a letter with the Board's endorsement sent to the Ministry of Health and Long-Term Care:

- **Kirkland and District Hospital– Renovations for a CT Scanner** – to renovate an area to accommodate a CT scanner.
- **Weeneebayko Area Health Authority – Renovations for a CT Scanner** - to renovate an area to accommodate a CT scanner.
- **Bingham Memorial Hospital (Matheson) – Renovations to Shower Room** – to renovate the Rosedale shower room which has been in existence since 1988 and requires functional improvements to ensure a safe transition into the shower for residents.

Integrated Health Service Plan 5, 2019-2022

The North East LHIN is developing its strategic plan - Integrated Health Service Plan (IHSP) and has been holding engagements with system leaders. The plan will: identify priorities for health system transformation efforts; lead the direction of the local health care system; and help to target investments over the three-year planning cycle. To date, several engagements have been held, including:

- 6 engagements with NE LHIN Collaborative Tables
- 1 steering committee meeting
- An all-system webinar
- Participation in community fairs and events
- 11 face-to-face engagements with NE LHIN staff
- 20 community engagements scheduled July & August

