

**NORTH EAST LOCAL HEALTH INTEGRATION NETWORK
BOARD OF DIRECTORS
1:30p.m.**

Teleconference

MINUTES OF PROCEEDINGS

Thursday, November 25, 2010

CALL TO ORDER

Interim Chair Peter Vaudry called the meeting to order at 1:33 p.m.

ROLL CALL

Members in Attendance: Peter Vaudry, Interim Chair of NE LHIN, Algoma Planning Area
Leah Welk, Parry Sound Planning Area
Jib Turner, Manitoulin Planning Area
Dr. Colin Germond, Sudbury Planning Area
Randy Kapashesit, James Bay/Hudson Bay Planning Area
Danielle Belanger-Corbin, Cochrane/Timiskaming Planning Area
Dr. Ian Cowan, Nipissing Planning Area

Staff: Louise Paquette, Chief Executive Officer
Terry Tilleczeck, Senior Director
Martha Auchinleck, Senior Director
Monique Mechefske, Senior Director
Tamara Shewciw, Chief Information Officer
Cynthia Stables, Senior Corporate Advisor
Ryan Jeffers, Controller
Mathieu Beausoleil, Corporate Coordinator
Lara Bradley, Board Liaison

Audience Listening in: Bruce Campbell, Cynthia Hamilton, Elgin Scheneider, Glenn
Robinson, and Jim Hanna

WELCOME AND INTRODUCTION

Interim Chair Peter Vaudry welcomed Board members, staff and guests to the NE LHIN Board Meeting.

DECLARATION OF CONFLICT OF INTEREST

No conflicts of interest were declared or identified.

AGENDA

{Motion 2010-BD064}

Moved by Leah Welk, seconded by Colin Germond

The agenda for the Board of Directors meeting of Thursday, November 25, 2010, be approved as presented.

(Carried)

MINUTES OF LAST MEETINGS

{Motion 2010-BD065}

Moved by Jib Turner, seconded by Colin Germond

The Minutes of Proceedings for the Board of Directors meeting of Thursday, October 28, be approved as presented.

(Carried)

BUSINESS ARISING FROM PREVIOUS MEETING

At the last Board meeting in North Bay, Susan Fitzpatrick of the MOHLTC promised to get back to the Board with an answer to Terry Tilleczek's question concerning cut-offs for small hospitals with regards to the application of the Excellence Care for All Act.. She provided the following response by email: "The Ontario government has announced that the patient-based payment funding policy will be applied to large hospitals only, and will recognize the unique roles of small and rural hospitals. Under the current small hospitals funding allocation methodology, small hospitals are considered hospitals with less than 2500 weighted cases for the past two years. The Patient-based Payment Implementation Advisory Committee, which includes representatives from small hospitals and LHINs, will provide advice on whether this is an appropriate threshold to maintain when implementing the new funding model."

Louise Paquette added that the Ministry has provided an update to the Act, released on Nov. 12 2010. The update is posted on the Ministry's website.

BOARD CHAIRS' REPORT:

The Chair and Board Directors reports will now be tabled in the agreed-to format called "Board community engagements." The form describes the type of engagement, who it is with, and the outcome of the engagement. Directors are asked to fill out the form on the Board portal prior to attending any community engagement activity. Louise thanked Danielle for helping the LHIN to work out the "bugs" in the new form.

Jib spoke about the celebration he attended for Dr. Pam Williamson, who recently completed and received a PhD, one of only 130 First Nation/Aboriginals to do so in Canada. He congratulated her on behalf of the NE LHIN.

AUDIT COMMITTEE REPORT

It was reported that the NE LHIN is on budget overall. An explanation was given by Danielle regarding the new format of the reports.

{Motion 2010-BD066}

Moved by Ian Cowan, seconded by Colin Germond

Be it resolved that Board receive the report of the Audit Committee from its meeting of Thursday, November 25, 2010.

(Carried)

REPORTS FROM THE CHIEF EXECUTIVE OFFICER AND SENIOR MANAGEMENT:

31 Beds Transfer from North Bay to Sudbury

Renovations of the Kirkwood Site in Sudbury are almost complete and the relocation is going well. There has been positive feedback from staff, patients and families on the process.

Patient Improvement Process: Louise Paquette

The NE LHIN and three other LHINs are taking part in a patient flow process study to improve the flow of patients through the health care system. Two of our hospitals, the Sudbury Regional Hospital and the Sault Area Hospital, are part taking part in this process. Louise is sitting on a steering committee and Martha on a Working Committee. It's requiring a lot of extra work as it is an aggressive process with results due in by Dec. 10. The hospitals and CCAC have completed surveys, so too have physicians. A report will be given to the Board at its January meeting.

ER/ALC Update: Terry Tilleczek

The NE LHIN takes part in a Stocktake meeting with the ministry every quarter – the next one is on Dec. 8. Staff are currently working on an analysis of NE LHIN performance indicator numbers. The NE LHIN has met with the Hub Hospitals. Our ALC numbers have crept up to 34 %. However, if the Memorial interim beds are removed from the numbers, the rate is actually at about 25 % ALC patient days in acute care beds.

One area which our hospitals appear to be doing well is in patient non-admits which are at or below the provincial average.

A discussion ensued among Board Directors about the press conference held the day before in Sudbury to reveal all the new initiatives such as the GEM Nurse and the assess/restore beds located at St. Joseph's Continuing Care, that are underway to deal with the ALC pressures on the system. The need to continue to bring forward good news stories was discussed by directors.

Peer Support Update: Martha Auchinleck

For the past year there have been many issues at Peer Support. Perhaps, one of the largest was that only 30% of funding allocated to Peer Support was going to client care. In addition, the organization violated many parts of its accountability agreement, both in the areas of governance and finances. On Nov. 15, the NE LHIN ended the funding to Peer Support and transferred it, as well as, M-SAA services to Canadian Mental Health Association Sudbury/Manitoulin. Peter and Martha met with the board and then the clients the following day to talk about the transition. An advertisement was also taken out in the Sudbury Star to alert clients to the meeting with the LHIN. This amending agreement is necessary for the CMHA to carry out the services Peer Support had offered.

{Motion 2010-BD067}

Moved by Danielle Belanger-Corbin, seconded by Leah Welk

Be it resolved that the Amending Agreement negotiated and agreed to by the North East LHIN and the Canadian Mental Health Association Sudbury/Manitoulin regarding the transfer of the NE LHIN funding and accountability for providing services for the Former Peer Support of Sudbury be approved.

(Carried)

Hospital Service Accountability Agreements: Martha Auchinleck

At the last meeting, H-SAAs had been negotiated with all but three of the 26 hospitals. At the start of the Nov. 25 meeting only one was outstanding -- Kirkland Lake, however, by the time the meeting ended an email had been sent indicating that the hospital had also signed. Staff will begin the process of working on 2011 agreements in January. In contrast to the NE LHIN's 26 hospitals, some LHINs only have three to six hospitals. Having to negotiate with 26 hospitals is a challenge for the NE LHIN. It is a huge piece of work from an operational point of view, said Louise.

Q3 REPORTING DELEGATION

Directors discussed the issue of delegating the task of reviewing the Q3 reports in December to Peter as no Board meeting will be held that month. These reports will then be brought to Board at its January meeting.

{Motion 2010-BD068}

Moved by Colin Germond, seconded by Randy Kapashesit

Be it resolved that:

Whereas: *The Q3 Reports are due to the Ministry of Health on December 31, 2010;*

Whereas: *The North East LHIN does not have a Board meeting scheduled in December;*

Therefore: *The North East LHIN Board of Directors appoint a delegate, Peter Vaudry, to review/approve the Q3 Reports in December in order to meet the Ministry deadlines and that the Q3 Reports then be brought to Board for review at its January meeting.*

(Carried)

FLS DESIGNATION: MONIQUE MECHEFSKE

Many months and in fact years of hard work have gone into the application of this designation. The work began well in advance of the transfer of the three FLS staff to the NE LHIN on July 30 2010. During her presentation, Monique explained the steps involved in the process, and provided an overview of the number of Health Service Providers within the NE LHIN that have been identified or received their designation status. The next designation she hopes to bring to Board would be the Sudbury Regional Hospital, in the Spring of 2011. Directors expressed surprise that it had taken Nipissing Mental Health Housing and Support Services 21 years to move from identified status to finally make its application for total designation of French language health services. Monique outlined the many factors that would require a significant amount of time to resolve.

{Motion 2010-BD069}

Moved by Jib Turner, seconded by Danielle Belanger-Corbin

Be it resolved that the NE LHIN Board supports Nipissing Mental Health Housing and Support Services for total designation of French language health services under the French Language Services Act, and recommends its approval to the Office of French Language Health Services of the Ontario Ministry of Health and Long Term Care on Thursday, November 25, 2010.

(Carried)

NORTH EAST CCAC ACCOUNTABILITY AGREEMENT: Terry Tilleczek

Terry explained that just prior to the Board Meeting a change in the wording had been requested to the section in Schedule E-4 regarding the "total number of days from ALC designation." Both parties were in agreement. The matter was briefly discussed by directors.

{Motion 2010-BD070}

Moved by Leah Welk, seconded by Randy Kapashesit

The Amending Agreement negotiated and agreed to by the North East LHIN and the North East CCAC be approved as amended on November 25, 2010.

(Carried)

NEW BUSINESS

A discussion regarding a change in Board Director titles ensued. In the past, Directors were identified by their planning area. Staff had proposed to change their titles to reflect the new system of dividing up the North East region by "Hub areas" –each centred around its Hub hospital. Jib proposed that the change be deliberated and worked on by the Governance Committee. Danielle pointed to problems in her area with hospitals in a small geographic area belonging to different Hubs. Colin suggested incorporating both the planning area and Hub areas in their titles. The Hubs are a new vision for the NE LHIN, said Leah. The other HSPs need more clarification. She was also concerned that the LHIN would be perceived as hospital centric.

Louise explained that Hubs areas have been determined by referral patterns. Currently the bulk of NE LHIN funding is going to hospitals. If individuals are trying to transition from hospital to community health care it is better if the service comes from a community-based agency. However, communities need to first become aware of where their health care dollars are being spent in order to make decisions on where they should go in the future, she said. This is part of the message that the NE LHIN has been delivering in its community engagement sessions across the region.

A secondary discussion was raised by Peter regarding the heavy operational load that is currently being demanded of staff. Louise outlined some of the priorities that staff must meet over the coming months. These priorities will delay plans to get Directors to take on more community engagements as much staff time is required to support these engagements. The retreat in April will be an ideal time to return to this plan.

QUESTIONS FROM PUBLIC

Two callers, Glenn Robinson and Bruce Campbell, had questions regarding the Health Centre in Burk's Falls. Bruce expressed frustration with the process. Peter and Leah said they would follow-up and meet with Bruce, a councillor for the Village of Burk's Falls later.

Cynthia Hamilton, of Fort Albany, had questions regarding the details of the Aging at Home Funding

NEXT MEETING:

January 12 in Sudbury at the NE CCAC

ADJOURNMENT OF THE BOARD MEETING

{Motion 2010-BD071}

Moved by Leah Welk, seconded by Colin Germond

Be it resolved that the Regular Board of Directors meeting of Thursday, November 25, 2010 be adjourned at 3:03 p.m.

(Carried)

Peter Vaudry
Interim Board Chair